



Site Security and Business Continuity Management Plan

Date agreed: 27th June 2023

Review Date: Summer 2024

Contents

Chapter 1: Security Plan

Statement of intent

Roles and responsibilities

Physical security arrangements

Access to the premises

Protecting Pupils from Inappropriate Materials or People

E-security

Equipment and belongings

Lone Workers

Removing people from the premises

Chapter 2: Business Continuity Plan

1.0 Plan Purpose

1.1 Plan Owner

1.2 Plan Distribution

1.3 Plan Storage

1.4 Plan Review Schedule

2.0 Plan Activation

2.1 Circumstances

2.2 Responsibility for Plan Activation

2.3 Escalating a Serious Incident

3.0 Roles and Responsibilities

3.1 School Incident Management Team

3.2 Additional Response and Recovery Roles

3.3 The Role of Governors

4.0 Incident Management

4.1 Purpose of the Incident Management Phase

4.2 Incident Management Actions

5.0 Business Continuity

5.1 Business Continuity Actions

5.2 Business Continuity Strategies

Arrangements to manage a loss or shortage of Staff or skills

Arrangements to manage denial of access to your premises or loss of utilities

Arrangements to manage loss of technology / telephony / data / power

Arrangements for handling bomb threats

6.0 Recovery and Resumption

6.1 Purpose of the Recovery and Resumption Phase

6.2 Recovery and Resumption Actions

7.0 Appendices

Appendix A - Log of Events, Decisions and Actions

Appendix B - Impact Assessment Form

Chapter 1: Security Plan

Statement of intent

Stepney Park Primary is dedicated to ensuring the safety and wellbeing of all people within the school community through implementing effective security measures. The school recognises that security risks do not only take a physical form, therefore, e-safety and electronic control measures will also be used to effectively protect members of the school.

The aim of this policy is to inform staff, pupils, parents and visitors of the security arrangements and controls in place, and encourage them to help ensure that these are implemented effectively.

This policy and the associated procedures apply to all individuals entering the school premises.

Roles and responsibilities

The Headteacher is responsible for:

- Ensuring that all staff members are aware of the procedures set out within this policy and are provided with the required training.
- Undertaking and reviewing necessary security risk assessments in conjunction with relevant staff.
- Establishing a system to inform parents, visitors and contractors of the school's security procedures.
- Establishing a system for reporting, recording and managing breaches of this policy.
- Budgeting for security measures effectively.
- Nominating specific staff members with designated security roles.
- Ensuring that security is taken into account when considering any proposed changes to the school premises.
- Reporting any crimes to the police.

All staff members are responsible for:

- Securing windows and doors when rooms are not in use.
- Ensuring that visitors sign in and out at the school office.
- Challenging any unidentified individuals.
- Securing valuable equipment after use.
- Ensuring the security of school equipment if taken off the school premises with the permission of the headteacher
- Acting in accordance with the school's Data Protection Policy, ensuring that data and information is secure.
- Reporting any security concerns to the Headteacher.
- Their own property which they bring to the school site.
- All staff members are made aware of the school's emergency procedures as part of their induction, including that in relation to security alerts, trespassers and unidentified objects.
- All staff members have received training in the school's emergency procedures and are aware of what to do.

The Premises Managers are responsible for:

- Maintaining the safe operation of physical security systems, including:
 - School fencing.
 - Securing school entrances and exits.
 - Ensuring that the school is effectively secured at the end of each day.
 - Carrying out security checks as part of the daily, weekly and monthly monitoring and maintaining a record of these checks.
- Raising any security concerns with the Headteacher immediately.

Pupils and parents are responsible for:

- Reporting anyone without an ID badge to a staff member.
- Reporting any activity which they believe to be suspicious or of a concern to a member of staff immediately.

Physical security arrangements

- The Premises Managers will undertake daily visual checks of the school fencing, gates and locks, ensuring that they are maintained to a high standard.
- An intercom system is used to minimise the risk of unauthorised people from entering the school premises.
- Between the times of 09.05am and 3:15pm, the school gates will be closed.
- Mag locks are in place in key areas on doors and gates to restrict access.
- Where access to the school is required, such as for a large delivery, permission is sought from the Headteacher or SLT prior to the event.
- Staff cars are safely secured in the school car park.
- All cars parked in the car park will be registered with the office.
- School security alarms are monitored and maintained bi-annually by the alarm service provider.
- The Premises Managers ensure that the school alarm is set on a nightly basis.
- The Premises Managers test the Fire Alarm system as part of their daily, weekly and monthly checks.
- Bi-annual Fire Drills are practised by the whole school.
- Confidential information is stored in locked filing cabinets or via secure google drive access.
- The school office will be secured whenever it is unattended.
- CCTV cameras are used in key areas of the school to ensure security and are monitored by the Premises Managers and Admin office.
- All visitors must sign in at the school reception and wear a visitor badge.
- The school premises security lighting will be maintained by the Premises Manager.
- Appropriate arrangements are in place for the storage of money at the school within a safe with access restricted to key personnel only.
- Banking money on a regular basis, ensuring that large amounts are not kept on the school premises in line with the Financial Code of Practice.
- The school has panic alarms fitted in the main school office. If used, a call is connected to the Intruder Alarm company who will notify the police.

Access to the premises

- The school premises are private property; however, parents of enrolled pupils have an 'implied licence' to access the school premises at specified times.
- The school has mag locks on gates and main entrance doors, so only Net2 Access cards will enable access or by the admin team allowing access following communication through the intercom system.
- Upon arrival at the school, visitors will be directed to the Reception where they must sign in, giving a reason for their visit, and wait for further direction from a member of the office staff before being able to enter the main part of the school building.
- All visitors are made aware of, and are expected to act in accordance with, the school's health and safety and evacuation procedures.
- All visitors and contractors who are authorised to be on the school premises will be provided with a school visitors badge which will be kept visible at all times.
- The office staff are responsible for ensuring that contractors and visitors sign out when they leave.
- Anyone who does not have an identification badge or is suspected to be an intruder will be challenged.

Protecting Pupils from Inappropriate Materials or People

- The school has a secure firewall on our internet. This prevents access to inappropriate materials being accessed by pupils. However no system is foolproof and pupils need to be prepared for using the internet and know how to use it safely. Teaching safe use of the internet is therefore part of the school curriculum.

- All staff employed have a DBS check. These checks are updated and reviewed every 3 years for existing staff.
- Visitors with regular or unsupervised access to pupils all have a DBS check. Any visitors or contractors on site have to register at the reception and wear a visitor badge. Staff will challenge visitors or contractors not wearing a visitor badge.
- External visitors coming into the school to speak to children for assemblies, workshops, performances etc must sign a visitor declaration stating they will uphold Stepney Park values and not impart their personal opinions on children.

E-security

- The ICT Lead and technician are responsible for ensuring that appropriate and effective online security systems are in place, including malware, firewalls and virus control software.
- The school ensures it can meet the standards in [Meeting digital and technology standards in schools and colleges - Cyber security standards for schools and colleges - Guidance - GOV.UK](#)
- The school uses a secure network which is password protected.
- Staff members and pupils are aware of the school's Internet Acceptable Use, E-Safety and Social Media Policy and the measures which are in place to effectively manage risks caused by internet use.
- All staff members have a responsibility to identify risks posed to pupils, including those in relation to the use of the internet.

Equipment and belongings

- All portable electronic equipment such as ipads and laptops/chromebooks are locked in designated lockable storage at the end of each day.
- After using school equipment each time, staff members are responsible for ensuring that equipment assigned to them is returned to the appropriate storage location and secured.
- All items above the value of £100 will be recorded as an asset in the Parago Asset Management system. This is reviewed regularly and reported to Governors annually.
- Staff members are responsible for any personal belongings, including teaching equipment, which they bring to the school premises.
- Pupils, parents, visitors and contractors are responsible for their personal belongings and the school is not liable for any damage or loss which may occur.
- Pupils are advised not to bring valuable items to school unless absolutely necessary.
- Where a pupil requires a valuable item to be brought to school, they can arrange with the headteacher in advance for a secure place to store the item.
- Any equipment which someone wishes to take off the school site will be approved by the Headteacher in advance and a record of the loan kept.
- Outside play equipment, as well as sporting equipment, will be tidied away and secured inside the building/PE shed at the end of use.
- Lost property will be stored outside in playground shelter, where it will be kept for a term before disposal.

Lone Workers and New and Expectant Mothers

- The school has a Lone Working Risk Assessment for staff where there is a security risk due to the need to work alone.
- The school carries out New and expectant mothers risk assessment and referrals are made to OH where necessary.

Removing people from the premises

- In the event of abuse or threats to staff, pupils, parents or visitors, the school holds the right to ban an individual from entering the premises.
- The school has panic alarms fitted in the main school office, Headteacher's office.
- Where an individual has accessed the premises in a way that exceeds their 'implied licence', the school has the right to remove them from the premises; this includes any individual causing a nuisance or disturbance.
- Unidentified individuals who refuse to report to the school office, become aggressive or are deemed to be a threat to the safety of pupils will be escorted from the school premises and, where necessary, the police will be called.
- In terms of barring particular individuals from the school premises, a proposal to do so will be made in writing and all parties involved will be given the opportunity to formally express their views.
- Letters and documentation concerning barring an individual will be signed by the Headteacher.
- Following formal representations being made by the parties involved, the bar will either be confirmed or removed.
- In the event that a crime is committed on the school premises, the school has the right to remove the individual in question from the site and report the incident to the police.

Chapter 2: Business Continuity Plan

1.0 Plan Purpose

Every emergency or incident is different, the plan purpose is to provide a flexible response so that Stepney Park Primary School can:

- Respond to a disruptive incident (incident management)
- Maintain delivery of critical activities during an incident (business continuity)
- Return to 'business as usual' (resumption and recovery)

The school will consider educational and wellbeing impacts before taking any actions and minimise the amount and length of any disruption to education. This plan will cover incidents that could happen during, and outside, normal working hours including weekends and holidays, on-site and off-site including trips.

1.1 Plan Owner

The Governing Body of Stepney Park Primary School own this Business Continuity Plan. However, in practice, responsibility for ensuring that the Plan is maintained accurately, reviewed and updated regularly, is delegated to the Headteacher, supported by SLT and Business Manager team.

1.2 Plan Distribution

This Business Continuity Plan is distributed as follows:

ROLE
Headteacher
Deputy Headteacher
Assistant Headteachers
School Business Managers
Chair of Governors

1.3 Plan Storage

This plan will be stored on the school's google drive ensuring off-site accessibility to the plan.

1.4 Plan Review Schedule

This Plan will be updated as required and formally reviewed by the Governing Body annually in line with the School's policy review schedule and contact details will be updated as required.

2.0 Plan Activation

2.1 Circumstances

This Plan will be activated in response to an incident causing significant disruption to the School, particularly the delivery of key/critical activities.

Examples of circumstances triggering activation of this Plan include:

- public health incidents (for example, a significant infectious disease incident)
- severe weather (for example, extreme heat, flooding, storms or snow)
- serious injury to a child, pupil, student, or member of staff (for example, transport accident)
- fire risk and any hazards
- significant damage to building (for example, fire or structural incident requiring temporary structural supports to the building or closure)
- criminal activity (for example, a bomb threat)
- loss of power or telecommunications
- disruption to normal services
- cyber incident or data breach
- the impact and lasting effects of a disaster in the local community

2.2 Responsibility for Plan Activation

The headteacher will normally activate this Plan.

- The government's emergency alerts system will send alerts to all compatible 4G and 5G devices in England if there's a danger to life nearby. To check an alert is genuine <https://www.gov.uk/alerts>
- Significant public health incidents, a single suspected outbreak or incident of infectious disease will not normally constitute an emergency and managed by [Health protection in children and young people settings, including education - GOV.UK](#). In a significant public health incident, seek advice from LBTH Public Health team and Health and Safety Advisor. In large-scale public health incidents where government makes decisions about actions to take at a national level, we will follow direction appropriately.

2.3 Escalating a Serious Incident

Incidents that are judged to be serious and/or beyond the management of the School Incident Management Team must be communicated to London Borough of Tower Hamlets for advice. This will be the responsibility of the Headteacher or delegated to a member of the leadership team, in the Headteacher's absence.

3.0 Roles and Responsibilities

3.1 School Incident Management Team

Role	Responsibilities	Accountability / Authority
------	------------------	----------------------------

Headteacher	<p>Senior responsible owner of Business Continuity Management in the School</p> <p>Ensuring the School has capacity within its structure to respond to incidents</p> <p>Determining the School's overall response and recovery strategy</p> <p>Business Continuity Plan development</p> <p>Developing continuity arrangements and strategies e.g. alternative relocation site, use of temporary staff etc.</p> <p>Involving the School community in the planning process as appropriate</p> <p>Plan testing and exercise</p> <p>Conducting 'debriefs' following an incident, test or exercise to identify lessons and ways in which the plan can be improved</p> <p>Training staff within the School on Business Continuity</p> <p>Embedding a culture of resilience within the School, involving stakeholders as required</p>	The Headteacher has overall responsibility for day-to-management of the School, including lead decision-maker in times of crisis.
School Incident Management Team (including Business Continuity Coordinator and Headteacher)	<p>Leading the School's initial and ongoing response to an incident</p> <p>Declaring that an 'incident' is taking place</p> <p>Activating the Business Continuity Plan</p> <p>Notifying relevant stakeholders of the incident, plan activation and ongoing response actions</p> <p>Providing direction and leadership for the whole School community</p> <p>Undertaking response and communication actions as agreed in the plan</p> <p>Prioritising the recovery of key activities disrupted by the incident</p> <p>Managing resource deployment</p> <p>Welfare of Pupils</p> <p>Staff welfare and employment issues</p>	The School Incident Management Team has the delegated authority to authorise all decisions and actions required to respond and recover from the incident.

3.2 Additional Response and Recovery Roles

Depending on the circumstances of the incident, it may be necessary to activate one or all of the roles described below.

Role	Responsibilities	Accountability / Authority
Incident Loggist – Person to be named	Ensuring that all key decisions and actions taken in relation to the incident are recorded accurately	Reporting directly to the Headteacher or School Incident Management Team.
Media Coordinator - Person to be named	Collating information about the incident for dissemination in Press Statements Liaison with Council's Press Office to inform media strategy	The Media Co-ordinator should assist with providing information to the Press Office but should not undertake direct contact with Media.
Stakeholder Liaison – SBMs	Co-ordinating communication with key stakeholders as necessary. This includes (but does not cover all): Governors Staff Key LBTH Council Services Parents/Carers Health and Safety advisor - Juniper External agencies e.g. Emergency Services, Health and Safety Executive (HSE) etc	All communications activities should be agreed by the School Incident Management Team. Information sharing should be approved by the Headteacher (or School Incident Management Team if the Headteacher is unavailable).
Premises Manager	Undertaking duties as necessary to ensure site security and safety in an incident Liaison with the School Incident Management to advise on any issues relating to the school physical infrastructure Lead point of contact for any Contractors who may be involved in incident response	Reporting directly to the Headteacher or School Incident Management Team.
ICT Support ICT Lead/ Technician/SBM	Ensuring the resilience of the School's ICT infrastructure Liaison with London Borough of Tower Hamlets ICT support or external providers (if applicable) Work with the Headteacher/SBM to develop proportionate risk responses	ICT Coordinator reports directly to the Headteacher/SBM for plan development issues. In response to an incident, reporting to the School Incident Management Team.
Senior Management Team (SMT)/ Governing Body (GB)	Leading and reporting on the School's recovery process Identifying lessons as a result of the incident Liaison with Headteacher/SBM to ensure lessons are incorporated into the plan development	Is likely to already be a member of the School Incident Management Team, however will remain focussed on leading the recovery and resumption phase. Reports directly to Headteacher.

3.3 The Role of Governors

Role	Responsibilities	Accountability / Authority
------	------------------	----------------------------

Board of Governors	<p>Working in partnership with the Headteacher to provide strategic direction in planning for and responding to disruptive incidents</p> <p>Undertaking actions as required to support the School's response to a disruptive incident and subsequent recovery</p> <p>Acting as a 'critical friend' to ensure that the School Business Continuity Plan is fit-for-purpose and continuity arrangements are robust and reliable</p> <p>Monitoring and evaluating overall performance in developing School Resilience and reporting to Parents/Carers</p>	<p>Liaison with the Headteacher or School Incident Management Team in response to a crisis.</p> <p>Reporting progress in developing Business Continuity Plans to Parents/Carers</p>
--------------------	---	---

4.0 Incident Management

Turn immediately to Section 5.0 for pre-planned incidents or slowly developing scenarios that are not 'no notice' emergencies but have the potential to disrupt School activities e.g. computer virus, flu pandemics, a pre - planned strike, forecast for heavy snow or a power outage etc

4.1 Purpose of the Incident Management Phase

The purpose and priorities for this phase are to:

- Protect the safety and welfare of pupils, staff, visitors and the wider community
- Protect vital assets e.g. equipment, data, reputation
- Ensure urgent and necessary communication takes place
- Support the Business Continuity phase
- Support the Recovery and Resumption phase

4.2 Incident Management Actions

	ACTION	FURTHER INFO/DETAILS	ACTIONED? (tick/cross as appropriate)
	Make a <i>quick</i> initial assessment: Survey the scene Assess (i.e. scale/severity, duration & impact) Disseminate information (to others)	Gather and share information to facilitate decision-making and enhance the response <i>Begin log of incidents using Appendix A</i> <i>A full impact assessment form can be found in Appendix B</i> All trips are risk assessed. Residential trips are risk assessed via the Evolve systems	<input type="checkbox"/>
	Call the Emergency Services (as appropriate)	TEL: 999 Provide as much information about the incident as possible	<input type="checkbox"/>
	Evacuate the School building, if necessary. Consider whether it may be safer or better for the welfare of pupils to stay within the School premises and congregate at a relative place of safety indoors. If there is time and it is safe to do so, consider the recovery of vital assets/equipment to enable delivery of critical School activities Notify relevant stakeholders of site evacuation	Use normal fire evacuation procedures for the School Consider arrangements for staff/pupils with special needs If the decision is to stay within the School, ensure the assembly point is safe and take advice from Emergency Services as appropriate	<input type="checkbox"/>

	Ensure all Pupils, Staff and any School Visitors report to the identified Assembly Point.	<p>The normal Assembly point for the School is: Main playgrounds and EYFS playground</p> <p>The alternative Assembly Point</p> <p>1. Stepney Green Park Cayley Primary (if weather does not permit)</p> <p>2. Other building</p>	<input type="checkbox"/>
	Check that all Pupils, Staff, Contractors and any Visitors have been evacuated from the building and are present. Consider the safety of all pupils, staff, contractors and visitors as a priority	<p>The office admin team have the responsibility of coordinating the removal of the following records from their regular place in the building i.e. school office:</p> <p>Staff register Pupil registers Pupil late register Visitor log i.e. signing in/out sheets</p>	<input type="checkbox"/>
	Ensure appropriate access to site for Emergency Service vehicles	Ensure any required actions are safe by undertaking a risk assessment	<input type="checkbox"/>
	Establish a contact point for all supporting personnel	Consider the availability of staff and who may be best placed to communicate information	<input type="checkbox"/>
	Identify School Incident Management Team to undertake specific emergency response roles	<i>Information on roles and responsibilities can be found in Section 3.0</i>	<input type="checkbox"/>
	Ensure a log of key decisions and actions is started and maintained throughout the incident	<i>The Log template can be found in Appendix A</i>	<input type="checkbox"/>
	Where appropriate, record names and details of any staff, contractors or visitors who may have been injured or affected by the incident as part of your incident record keeping	This information should be held securely as it may be required by Emergency Services or other agencies either during or following the incident	<input type="checkbox"/>
	Take further steps to assess the impact of the incident Agree response / next steps	<p>Continue to record key decisions and actions in the incident log</p> <p><i>The impact assessment form can be found in Appendix B.</i></p>	<input type="checkbox"/>
	Consider the involvement of other Teams, Services or Organisations who may be required to support the management of the incident in terms of providing additional resource, advice and guidance	<p>Depending on the incident, the following Teams in Children's Services may be approached to assist with incident management:</p> <p>Planning and accommodation support service Education Psychology service School Health team Primary Health Service School Improvement service</p>	<input type="checkbox"/>
	If appropriate, arrange contact with the Council Press Office	Establish a media area if necessary.	<input type="checkbox"/>

	Assess the key priorities for the remainder of the working day and take relevant action	<p>Consider actions to ensure the health, safety and well-being of the School community at all times.</p> <p>Consider your business continuity strategies i.e. alternative ways of working re-location to your recovery site etc. to ensure the impact of the disruption is minimised.</p> <p><i>Business Continuity Strategies are documented in Section 5.3</i></p> <p>Consider the School's legal duty to provide free school meals and how this will be facilitated, even in the event of emergency school closure.</p>	<input type="checkbox"/>
	Ensure staff are kept informed about what is required of them	Consider: what actions are required where staff will be located notifying Staff who are not currently in work with details of the incident and actions undertaken in response	<input type="checkbox"/>
	Ensure pupils are kept informed as appropriate to the circumstances of the incident	Consider communication strategies and additional support for pupils with special needs. Consider the notification of pupils not currently in School. School Assembly Class Teacher to Pupils Letter to Parents Website	<input type="checkbox"/>
	Ensure parents/carers are kept informed as appropriate to the circumstances of the incident. Parents/carers of those immediately affected by the incident will require additional considerations to ensure information is accurate and up-to-date.	Agree arrangements for parents/carers collecting pupils at an appropriate time. Consider how emergency communication needs will be established e.g. text messages, phone lines, answer machine message, website update	<input type="checkbox"/>
	Ensure Governors are kept informed as appropriate to the circumstances of the incident	Telephone/Text Message COG and email school governors using mailing list	<input type="checkbox"/>
	Consider the wider notification process and the key messages to communicate	Take advice from LBTH Press Office	<input type="checkbox"/>
	Communicate the interim arrangements for delivery of critical School activities	<p>Ensure all stakeholders are kept informed of contingency arrangements as appropriate</p> <p>Website</p> <p>School Open Check</p> <p>Inform stakeholders</p> <p>Staff- by visiting classes, emails, texts, around the building/ message on daily update</p>	<input type="checkbox"/>

		Parents- by posters, SMS, letter, email Absent staff - phone call, emails Tower Hamlets- phone call Premises Manager External services e.g PE Coaches, THAMES tutors, S&L, School crossing etc Governors Cleaners Catering	
	If the school remains open it will continue to record pupil absence in the attendance register using the most appropriate code.	The code must be in line with the The Education (Pupil Registration) (England) Regulations 2006 and school attendance guidance. Where pupils are unable to attend school: <ul style="list-style-type: none"> • in some exceptional circumstances you can use code Y, unless a more appropriate code applies • because they are ill or have an infectious illness you should use code I (illness) 	
	Seek specific advice/ inform Insurance Company as appropriate	insurance@towerhamlets.gov.uk Insurance Policy details can be found Original displayed in school office and school's google drive	<input type="checkbox"/>
	Ensure recording process in place for staff/pupils leaving the site	Ensure the safety of staff and pupils before they leave site and identify suitable support and risk control measures as required	<input type="checkbox"/>

5.0 Business Continuity

5.1 Business Continuity Actions

	ACTION	FURTHER INFO/DETAILS	ACTIONED? (tick/cross as appropriate)
	Identify any other stakeholders required to be involved in the Business Continuity response	Depending on the incident, we may need additional/specific input in order to drive the recovery of critical activities, this may require the involvement of external partners	<input type="checkbox"/>

Evaluate the impact of the incident	<p>Take time to understand the impact of the incident on 'business as usual' School activities by communicating with key stakeholders to gather information.</p> <p>Consider the following questions:</p> <p>Which School activities are disrupted?</p> <p>What is the impact over time if these activities do not continue?</p> <p>Would the impact be:</p> <p>Manageable? <input type="checkbox"/> Disruptive? <input type="checkbox"/> Critical? <input type="checkbox"/> Disastrous? <input type="checkbox"/></p> <p>What are current staffing levels?</p> <p>Are there any key milestones or critical activity deadlines approaching?</p> <p>What are our recovery time objectives?</p> <p>What resources are required to recover critical activities?</p>	<input type="checkbox"/>
Plan how critical activities will be maintained, utilising pre-identified or new business continuity strategies (See Section 5.3)	<p>Consider:</p> <p>Immediate priorities</p> <p>Communication strategies</p> <p>Deployment of resources</p> <p>Finance</p> <p>Monitoring the situation</p> <p>Reporting</p> <p>Stakeholder engagement</p> <p>Produce an action plan for this phase of response.</p>	<input type="checkbox"/>
Log all decisions and actions, including what you decide not to do and include your decision making rationale	Use the Decision and Action Log to do this.	<input type="checkbox"/>
Allocate specific roles as necessary	Roles allocated will depend on the nature of the incident and availability of staff	<input type="checkbox"/>
Secure resources to enable critical activities to continue/be recovered	Consider requirements such as staffing, premises, equipment, ICT, welfare issues etc.	<input type="checkbox"/>
Deliver appropriate communication actions as required	Ensure methods of communication and key messages are developed as appropriate to the needs of your key stakeholders e.g. Staff, Parents/Carers, Governors, Suppliers, Local Authority, Central Government Agencies etc.	<input type="checkbox"/>

5.2 Business Continuity Strategies

Arrangements to manage a loss or shortage of Staff or skills

Arrangements to manage a loss or shortage of staff or skills due to high levels of absences, strikes, severe weather etc	Further Information (e.g. Key contacts, details of arrangements, checklists)
Use of temporary staff e.g. Supply Teachers, Office Staff etc.	Protocol Reed Sugarman Vibe

	Ranstad ANZUK
Multi-skilling and cross-training to ensure staff are capable of undertaking different roles and responsibilities, this may involve identifying deputies, job shadowing, succession planning and handover periods for planned (already known) staff absence e.g. new and expectant mothers risk assessment, maternity leave, strike	
Using different ways of working to allow for reduced workforce, this may include: Larger class sizes (subject to adult and child ratios) Use of Teaching Assistants, Student Teachers, Learning Mentors, HLTAA etc. Remote Learning Environment opportunities Pre-prepared educational materials that allow for independent learning Team activities and sports to accommodate larger numbers of pupils at once	
Prioritising places temporarily for vulnerable children, children of critical workers and pupils due to take formal assessments Priority will then be given to 3-4 year olds transitioning to Reception followed by younger age groups	Vulnerable children and young people, and critical workers - GOV.UK
Suspending 'non critical' activities and focusing on your priorities such as enrichment clubs, trips	
Using mutual support agreements with other Schools	Stepney partnership schools
Ensuring Staff management issues are considered i.e. managing attendance policies, job description flexibility and contractual requirements etc.	

Arrangements to manage denial of access to your premises or loss of utilities

Arrangements to manage denial of access to your premises or loss of utilities	Further Information (e.g. Key contacts, details of arrangements, checklists)
Using mutual support agreements with other Schools	Other site/Cayley Primary School/Stepney partnership schools
Assessments disruption; <ul style="list-style-type: none"> use mutual support agreement with other schools moving the assessment to a different point in the assessment window where the assessment and reporting arrangements give you flexibility agreeing with the Standards and Testing Agency for the key stage 2 assessments to be on an alternative day reporting alternative information about a child's performance to their parents where it is not possible for the child to take the statutory assessment 	HT/SLT

<ul style="list-style-type: none"> communicate arrangements to parents/pupils 	
<p>Remote learning - Y1 and Y6 pupils have access to individual chromebooks to support quick transition to remote online learning</p> <p>Be prepared to put in place high-quality remote education so that any pupil or student who is well enough to learn from home, but unable to attend school, can continue to do so.</p> <p>Work with families to put in place reasonable adjustments for some pupils (SEND) unable to access remote education without adult support.</p>	<p>Monitor pupil engagement</p> <p>Providing remote education: guidance for schools - GOV.UK</p>
<p>Continue to have regard for statutory safeguarding duties, have DSL or Deputy DSL on site or accessible remotely, systems to keep in contact with all vulnerable pupils not attending school including those who have social worker and looked after children. Notify external agencies as appropriate.</p>	<p>DSL/HT</p>
<p>If a child who qualifies for benefits-related free meals is at home due to an emergency at the school, continue to provide free school meals by arranging packed lunches</p> <p>Meal options will continue to be provided for children who are in school</p> <p>Contract services are provided with medical and allergen information to ensure this is catered for correctly.</p>	<p>LBTH Contract services</p>
<p>Localising the incident e.g. isolating the problem and utilising different sites or areas within the School premises</p>	<p>Eg impact of water loss, can premises could still be used by staff by utilising water service from storage tanks?</p> <p>Eg. Hot water loss, impact on catering services</p> <p>Eg. Heating loss, use of portable heaters</p>
<p>Continue/scale down off-site activities e.g. swimming, physical activities, school trips</p>	
<p>Paper based records e.g.</p> <p>Ensure that paper copies of pupil and staff records are kept in fire resistant filing cabinets.</p> <p>Copy of pupil and staff records kept in 'grab bag'</p> <p>Pupil and staff records available on cloud, accessible via i-pads</p>	<p>SBM/ICT Lead</p>
<p>Money/Cheques - the school is cashless as much as possible, in small incidents of having cheques/cash this is stored in a fireproof safe until paid into bank</p> <p>Ensure that all money is banked at least once a week, paying in books kept in fireproof safe.</p>	<p>SBM</p>

Arrangements to manage loss of technology / telephony / data / power

Arrangements to manage loss of technology / telephony / data / power / data breach/ cyber security	Further Information (e.g. Key contacts, details of arrangements, checklists)
<p>Back-ups of key school data e.g. Cloud, Memory Stick back-ups, photocopies stored on and off site etc.</p>	<p>ICT Lead/ ICT Technician</p>

Management Information System (MIS) Pupil and staff records, including medical needs and emergency contact details.	RM Integris off-site daily back-ups
Medical details are saved on google drive that is backed up, off site, through a 'cloud' system, accessible with password protection from any computer with internet access	
Password for MIS and other ICT based systems Ensure that relevant staff, including Head, ICT lead, SBM have knowledge of the relevant passwords to be used, and that they are updated continually and stored securely and accessed electronically off-site.	ICT Department/ Headteachers/ SBMs
Staff are always asked to save all documents to google drive to ensure all documents are part of daily back ups server cloud based back ups.	ICT lead/ ICT technician and SBM
Asset Register - school uses Parago system to log all assets and this can be accessed via internet access. A downloaded asset register is saved to google drive	ICT lead/ ICT technician and SBM
The school has purchased insurance via LBTH insurance policy.	Details are in the main school office and on google drive. insurance@towerhamlets.gov.uk
All Governance papers and minutes and all policies are saved on google drive and are part of daily back ups server cloud based back ups. Minutes are also held by clerk to Governing Body	Tracey Lee < traceymlee@icloud.com >
Ensure that finance related entries in RM Finance are part of daily back ups. All school paper invoices are scanned and attached to RM Finance entries. Monthly, Quarterly and Annual finance monitoring reports are saved electronically on google drive. Bank statements are available via online banking system.	RM Finance off-site daily back-ups
Reverting to paper-based systems e.g. paper registers, whiteboards etc.	
Meet cyber security standards Meeting digital and technology standards in schools and colleges - Cyber security standards for schools and colleges - Guidance - GOV.UK	ICT Lead/ICT Technician LGFL monitor and provide reports on incident management, timeframes, impacts
Use of anti-virus and anti-malware software on all devices and cloud based networks, the school will not use unlicensed software/devices with latest security updates	ICT Lead/ICT Technician
Ensure appropriate firewalls in place to manage risk of data breach or cyber attack	ICT Lead/ICT Technician
Have at least 3 back up of data on at least 2 separate devices and one off site	ICT Lead/ICT Technician

Limit the numbers and access of network and global administrative accounts to limit the compromise of these accounts by a user account creation, approval and removal process. You should make this part of school joining and leaving protocols.	ICT Lead/ICT Technicianad/ICT Technician
Enforce password strength at system level	ICT Lead/ICT Technician
The school has a cyber security plan, audit is carried out by LGFL to identify and minimise risks	LGFL/ICT Lead/ICT Technician
Localising the incident e.g. isolating the problem and utilising different sites or areas within the School premises	Eg. Use other site if localised electricity outage e.g North/South site, share classrooms/areas with power
Teachers modify lesson plans	
Use of of emergency lighting	
Telephone loss e.g set up temporary network of mobile phones Contact telephone provider to redirect phone numbers to a mobile or alternative location	ICTLead/SBMs Cortel/Adept

Arrangements for handling bomb threats

Arrangements for handling bomb threats	Further Information (e.g. Key contacts, details of arrangements, checklists)
<p>Most bomb threats will be made over the phone and the majority are hoaxes. Calls may be of two kinds: Hoax threats designed to disrupt, test reactions or divert attention Threats warning of a genuine device. These may be attempts to avoid casualties or enable the terrorist to blame others if there are casualties. However, genuine threats can provide inaccurate information about where and when a device might explode.</p>	
Ensure all staff who could receive a bomb threat are trained e.g. annual Health and Safety refresher training	Admin, SBM, SLT
Stay calm and listen. Obtain as much information as possible, try and get them to be precise about location and time. Keep them talking	
When the caller hangs up, dial 1471	
Immediately report the incident to the Headteacher/SLT.	
Notify policy using information recorded. Remain on hand to brief the police.	Anti-terrorist hotline 0800 789 321 Police 999
Do not leave post unless ordered to evacuate or until police arrive. Follow advice on evacuation (playground, then off-site) or invacuation (in-school, in-class) Evacuate if advised, by setting off fire alarm	See Emergency Evacuation and Lockdown Policy
The member of SLT in charge will decide when to re-occupy the premises, following guidance from police	
Suspicious Packages Postal bombs or biological / chemical packages might display any of the following signs: An unusual odour including (but not restricted to) ammonia, almonds or marzipan	

Discolouration, crystals or powder-like residue on the envelope / wrapping Heavy weight for the size of the package/ Uneven weight distribution An unclaimed holdall/rucksack Discovery of a suspicious item or vehicle outside the building The likelihood of a school receiving a postal bomb or biological / chemical package is low. However, if you do find/receive a suspicious package carry out the actions below.	
The Premises Managers will look for suspicious items as part of daily site checks	Premises Managers
Do not touch suspicious items, do not move it to another location, do not put it in anything, or anything on top of it	
Move away to a safe distance and prevent others from approaching. Consider whole school evacuation by setting off fire alarm	See Emergency Evacuation and Lockdown procedure
Notify the police if you can't get a message to the office.	Anti-terrorist hotline Police
If anyone is exposed to chemical, biological or radiological (CRB) incidents, do not leave evacuation areas before emergency services have given medical advice, assessments or treatment. Close all doors, windows and switch off all ventilators and AC units if CBR incident occurs outside the school.	
The member of SLT in charge will decide when to re-occupy the premises, following guidance from police	
Communication	
Keep teachers informed verbally (no intercom system). Keep the message clear and succinct. Do not give too many actions at once.	
Communicate safely (without creating a sense of panic) to office, staff, visitors and children. Use office/class phones or mobile phones away from the immediate vicinity of the suspect item.	
Admin staff can access text messaging service/emails off site in order to communicate to either parents/staff out of hours	Admin team – Parentpay/RM Integris
Staff will not give any statements to the media, in order to avoid inaccurate statements. Communication with the media will be done by LBTH Council Staff only.	

6.0 Recovery and Resumption

6.1 Purpose of the Recovery and Resumption Phase

The purpose of the recovery and resumption phase is to resume 'business as usual' working practises for the School as quickly as possible. Where the impact of the incident is prolonged, 'normal' operations may need to be delivered under new circumstances e.g. from a different location.

6.2 Recovery and Resumption Actions

	ACTION	FURTHER INFO/DETAILS	ACTIONED? (tick/cross as appropriate)
	Agree and plan the actions required to enable recovery and resumption of normal working practises	Agreed actions will be detailed in an action plan and set against timescales with responsibility for completion clearly indicated.	<input type="checkbox"/>
	Respond to any ongoing and long term support needs of Staff and Pupils	Depending on the nature of the incident, the School Incident Management Team may need to consider; Counselling Services, consider needs specific to different groups providing books/area/time for discussions about the experience maintain contact with parents/carers if returning after a period of absence with initial phased return/sanctuary area/alternative methods of teaching contact bereaved families to express sympathy, consider religious/cultural factors of funeral arrangement post incident remembrance renewed media interest near anniversaries of the event	<input type="checkbox"/>
	Once recovery and resumption actions are complete, communicate the return to 'business as usual'.	Ensure all staff are aware that the business continuity plan is no longer in effect. Website School Open Check Inform stakeholders listed on contingency/emergency list School switchboard message School governor mailing list Staff Meeting	<input type="checkbox"/>
	Post incident support	Some children, young people and adults may experience a variety of emotions in response to an emergency. For example, anxiety, stress, or low mood. You can access useful links and resources of support on the	

		https://www.minded.org.uk/ learning platform for professionals.	
	Carry out a 'debrief' of the incident with Staff (and possibly with Pupils). Complete a report to document opportunities for improvement and any lessons identified	The incident debrief report should be reviewed by all members of the School Incident Management Team to ensure key actions resulting from the incident are implemented within designated timescales. Governors may also have a role in monitoring progress in completing agreed actions to further develop the resilience of the School.	<input type="checkbox"/>
	Review this Continuity Plan in light of lessons learned from incident and the response to it	Implement recommendations for improvement and update this Plan. Ensure any revised versions of the Plan is read by all members of the Business Continuity Team	<input type="checkbox"/>

7.0 Appendices

Appendix A - Log of Events, Decisions and Actions

[illegible]

Appendix B - Impact Assessment Form

Impact Assessment Form			
Completed By		Incident	

Date		Time	
-------------	--	-------------	--

Question	Logged Response
How were you made aware of the incident?	
What is the nature of the incident? (e.g. type, location & severity)	
Are there any staff or pupil casualties or fatalities? (Complete casualty / fatality sheets if needed)	
Have the Emergency Services been called?	
Is the incident currently affecting School activities? If so, which areas?	
What is the estimated duration of the incident?	
What is the actual or threatened loss of workforce?	Over 50% <input type="checkbox"/>
	20 – 50% <input type="checkbox"/>
	1 – 20% <input type="checkbox"/>
Has access to the whole site been denied? If so, for how long? (provide estimate if not known)	
Which work areas have been destroyed, damaged or made unusable?	
Is there evidence of structural damage?	
Which work areas are inaccessible but intact?	

Are systems and other resources unavailable? (include computer systems, telecoms, other assets)	
If so, which staff are affected by the ICT disruption and how?	
Have any utilities (gas, electricity or water) been affected?	
Is there media interest in the incident? (likely or actual)	
Does the incident have the potential to damage the School's reputation?	
Other Relevant Information	